

Exam Name - Certified Professional Project Manager (CPPM)

Sample Exam

1. What is the smallest element in a WBS called?

- A. Deliverable
- B. Work package
- C. Resource
- D. Assignment

Answer **B**

2. Which contract type carries the most risk for the buyer?

- A. Cost plus percentage of costs
- B. Cost plus incentive fee
- C. Time and materials
- D. Fixed fee

Answer **A**

3. During which process is a probability and impact matrix prepared?

- A. Plan Risk Responses
- B. Perform Qualitative Risk Analysis
- C. Perform Quantitative Risk Analysis
- D. Monitor & Control Risks

Answer **B**

4. Project scope can best be defined as:
- A. The work to be done to deliver product features/functions
 - B. The features and functions themselves
 - C. A narrative description under contract
 - D. Options A and B

Answer **D**

5. The Change Control Board (CCB) should include:
- A. Sponsor only
 - B. Project Manager
 - C. Customer, PM, and team members
 - D. Customer only

Answer **C**

6. Sam found incorrect info in the business case. What should she do?
- A. Update the business case and notify stakeholders
 - B. Review with sponsor before sharing
 - C. Do not change the business case
 - D. Consult the PMO first

Answer **C**